

Board of Commissioners' and Board of Directors' Attendance and Agenda at Joint Meeting

| No. | Date | Meeting's Agenda | | | | | | | | | | | | | | | | | | |
|-----|-------------------------------|--|-------------------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------------|--------------------|--------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--|--|
| 1. | January 30, 2020 | 1. Company Performance in December 2019 2. Special Material: a. Company's KPI Principles approval in 2020 b. 2020 Board Manual Principles approval c. Capex Tracking: IndiHome | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | N/A | N/A | N/A | √ | √ | N/A | N/A | √ | √ | | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | √ | √ | √ | - | √ | √ | √ | √ | | |
| 2. | February 25, 2020 | 1. Company Performance in January 2020 2. Special Material: a. ISO 37001 socialization b. Telkomsel: Optimizing New Growth Engine To Compensate Legacy Decline c. Big Data d. Handling MDM Cyber Security Issues e. Subsidiary Streamlining update | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | N/A | N/A | N/A | √ | √ | N/A | N/A | √ | √ | | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | √ | √ | √ | √ | √ | √ | √ | √ | | |
| 3. | March 26, 2020 | 1. Company Performance Ytd February 2020 (including the impact of COVID-19 analysis on the RKAP 2020 and PD revision of logistics management approval) 2. Special Material: a. Business plan mergers achievement evaluation and acquisitions in the last 5 years b. Telkomsat consolidation evaluation | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | N/A | N/A | N/A | √ | √ | N/A | N/A | √ | √ | | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | √ | √ | √ | √ | √ | √ | √ | √ | | |
| 4. | April 28, 2020 | 1. Company Performance Ytd March 2020 2. Preparation for the General Meeting of Shareholders (GMS) progress 3. Board of Commissioners follow up/concern discussion: a. UmeetMe improvement progress b. TelkomGroup synergy in Digital Platform Development and Product Bundling during the COVID-19 outbreak c. Work From Home evaluation | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | N/A | N/A | N/A | √ | √ | N/A | N/A | √ | √ | | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | √ | √ | √ | N/A | N/A | N/A | √ | N/A | | |
| 5. | May 28, 2020 | 1. Company Performance Ytd April 2020 2. Preparation for the 2020 AGMS | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | N/A | N/A | N/A | √ | √ | N/A | N/A | √ | √ | | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | √ | √ | √ | N/A | N/A | N/A | - | N/A | | |
| 6. | June 29, 2020 | 1. Company Performance Ytd May 2020 | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | | |
| 7. | July 27, 2020 | 1. Company Performance Ytd June 2020 | | | | | | | | | | | | | | | | | | |
| | | | Attendance List of BOC | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | |
| | | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | | | | | | |
| | Attendance List of BOD | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | | |
| | | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | | |

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|-----|--------------------|--|-------------------------------|-------------------|--------------------|-------------------|--------------------|-------------------|-------------------|--------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-----|
| 8. | August 28, 2020 | 1. Company Performance Ytd July 2020 | Attendance List of BOC | | | | | | | | | | | | | | | | | |
| | | | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | | | | | | |
| | | | Attendance List of BOD | | | | | | | | | | | | | | | | | |
| | | | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| 9. | September 28, 2020 | 1. Company Performance Ytd August 2020 2. Final Draft CSS 2021-2025 discussion | Attendance List of BOC | | | | | | | | | | | | | | | | | |
| | | | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | | |
| | | | √ | √ | √ | √ | √ | - | √ | √ | √ | √ | N/A | N/A | | | | | | |
| | | | Attendance List of BOD | | | | | | | | | | | | | | | | | |
| | | | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 10. | October 26, 2020 | 1. Company Performance Ytd September 2020 | Attendance List of BOC | | | | | | | | | | | | | | | | | |
| | | | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | | |
| | | | √ | √ | √ | √ | √ | - | √ | √ | √ | √ | N/A | N/A | | | | | | |
| | | | Attendance List of BOD | | | | | | | | | | | | | | | | | |
| | | | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 11. | November 27, 2020 | 1. Company Performance Ytd October 2020 | Attendance List of BOC | | | | | | | | | | | | | | | | | |
| | | | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | | | | | | |
| | | | Attendance List of BOD | | | | | | | | | | | | | | | | | |
| | | | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | |
| | | | √ | √ | √ | √ | √ | - | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 12. | December 8, 2020 | 1. RKAP 2021 Final Proposal and Submission of the Board of Commissioners' Decisions regarding the RKAP 2021 discussion | Attendance List of BOC | | | | | | | | | | | | | | | | | |
| | | | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | | | | | |
| | | | Attendance List of BOD | | | | | | | | | | | | | | | | | |
| | | | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 13. | December 21, 2020 | 1. Company Performance Ytd November 2020 | Attendance List of BOC | | | | | | | | | | | | | | | | | |
| | | | RK | MWK | AFA ⁽¹⁾ | WI ⁽¹⁾ | CAS ⁽¹⁾ | MRP | IS ⁽²⁾ | AD ⁽¹⁾ | RM ⁽¹⁾ | MGD ⁽²⁾ | CA ⁽²⁾ | | | | | | | |
| | | | √ | √ | √ | √ | √ | √ | - | √ | √ | √ | N/A | N/A | | | | | | |
| | | | Attendance List of BOD | | | | | | | | | | | | | | | | | |
| | | | RA | DR ⁽¹⁾ | AW ⁽¹⁾ | HS ⁽¹⁾ | FMV ⁽¹⁾ | EW ⁽³⁾ | HW ⁽¹⁾ | MFR ⁽¹⁾ | BSW ⁽¹⁾ | HMZ ⁽²⁾ | SC ⁽²⁾ | ZA ⁽²⁾ | AS ⁽²⁾ | BW ⁽²⁾ | EA ⁽²⁾ | EW ⁽⁴⁾ | FRD ⁽²⁾ | |
| | | | √ | √ | √ | √ | √ | √ | √ | √ | √ | √ | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |

Remark:

| | | | | | | | |
|------------|--------------------------|------------|-----------------------|------------|-------------------------|-----|--------------------------------------|
| RK | Rhenald Kasali | CA | Cahyana Ahmadjayadi | HMZ | Harry Mozarta Zen | (1) | Since June 19, 2020 |
| MWK | Marsudi Wahyu Kisworo | RA | Ririek Adriansyah | SC | Siti Choiriana | (2) | Up to June 19, 2020 |
| AFA | Ahmad Fikri Assegaf | DR | Dian Rachmawan | ZA | Zulhelfi Abidin | (3) | Director of EBIS since June 19, 2020 |
| WI | Wawan Iriawan | AW | Afriwandi | AS | Achmad Sugiarto | (4) | Director of HCM up to June 19, 2020 |
| CAS | Chandra Arie Setiawan | HS | Heri Supriadi | BW | Bogi Witjaksono | | |
| MRP | Marcelino Rumambo Pandin | FMV | FM Venusiana R. | EA | Edwin Aristiawan | | |
| IS | Ismail | EW | Edi Witjara | FRD | Faizal Rochmad Djoemadi | | |
| AD | Alex Denni | HW | Herlan Wijanarko | | | | |
| RM | Rizal Mallarangeng | MFR | Muhamad Fajrin Rasyid | | | | |
| MGD | Margiyono Darsasumarja | BSW | Budi Setyawan Wijaya | | | | |