



## BOARD OF DIRECTORS' MEETING

Based on the Company's Articles of Association, Telkom's Board of Directors has a stipulation to hold an internal meeting once a month, but may hold other meetings at any time. Meanwhile, joint meetings between the Board of Directors and the Board of Commissioners are held at least 1 time in 4 months.

In meeting, a quorum is reached when more than half of the members of the Board of Directors are present or legally represented at the meeting. Each member of the Board of Directors who is present or legally represented has one vote. The decision making mechanism at the Board of Directors meeting is based on deliberation to reach consensus. If consensus is not reached, then decision making will be carried out based on the majority vote of the members of the Board of Directors who are present.

In 2021, Telkom Board of Directors has held 61 meetings. The following table explains the frequency of attendance of the Board of Directors' meetings during the 2021 reporting period.

Board of Directors' Attendance and Agenda at Internal Meetings											
No.	Date	Meeting's Agenda									
1.	January 5, 2021	1.	Report of Operational Performance & Revenue of W5 December 2020								
		2.	Highlight Report of Consolidated Performance Achievement 2020 CFU/FU and 2021 Radir Report Format								
		3.	Report of Limited Agenda								
		<b>Attendance List</b>	<b>RA</b>	<b>DR<sup>(1)</sup></b>	<b>AW<sup>(1)</sup></b>	<b>HS<sup>(1)</sup></b>	<b>FMV<sup>(1)</sup></b>	<b>EW</b>	<b>HW<sup>(1)</sup></b>	<b>MFR<sup>(1)</sup></b>	<b>BSW<sup>(1)</sup></b>
		√	√	√	√	√	√	√	√	N/A	
2.	January 12, 2021	1.	Report of Operational Performance & Revenue YtD December 2020 (Outlook)								
		2.	Report of 2021 Corporate Theme's Logo								
		3.	Kick Off of COVID-19 Vaccine Task Force of TelkomGroup								
		4.	Report of IndiHome WiFi Improvement								
		5.	Report of Limited Agenda								
<b>Attendance List</b>	<b>RA</b>	<b>DR<sup>(1)</sup></b>	<b>AW<sup>(1)</sup></b>	<b>HS<sup>(1)</sup></b>	<b>FMV<sup>(1)</sup></b>	<b>EW</b>	<b>HW<sup>(1)</sup></b>	<b>MFR<sup>(1)</sup></b>	<b>BSW<sup>(1)</sup></b>	<b>BW<sup>(2)</sup></b>	
		√	√	√	√	√	√	√	√	N/A	
3.	January 19, 2021	1.	Report of Operational Performance & Revenue of W2								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
<b>Attendance List</b>	<b>RA</b>	<b>DR<sup>(1)</sup></b>	<b>AW<sup>(1)</sup></b>	<b>HS<sup>(1)</sup></b>	<b>FMV<sup>(1)</sup></b>	<b>EW</b>	<b>HW<sup>(1)</sup></b>	<b>MFR<sup>(1)</sup></b>	<b>BSW<sup>(1)</sup></b>	<b>BW<sup>(2)</sup></b>	
		√	√	√	√	√	√	√	√	N/A	
4.	January 26, 2021	1.	Report of Operational Performance & Revenue YtD December 2020 (Closing) and W3 January 2021								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
		5.	Report of Limited Agenda								
<b>Attendance List</b>	<b>RA</b>	<b>DR<sup>(1)</sup></b>	<b>AW<sup>(1)</sup></b>	<b>HS<sup>(1)</sup></b>	<b>FMV<sup>(1)</sup></b>	<b>EW</b>	<b>HW<sup>(1)</sup></b>	<b>MFR<sup>(1)</sup></b>	<b>BSW<sup>(1)</sup></b>	<b>BW<sup>(2)</sup></b>	
		√	√	√	√	√	√	√	√	N/A	
5.	January 27, 2021	1.	RAGAB Material Update YtD Desember 2020								
		<b>Attendance List</b>	<b>RA</b>	<b>DR<sup>(1)</sup></b>	<b>AW<sup>(1)</sup></b>	<b>HS<sup>(1)</sup></b>	<b>FMV<sup>(1)</sup></b>	<b>EW</b>	<b>HW<sup>(1)</sup></b>	<b>MFR<sup>(1)</sup></b>	<b>BSW<sup>(1)</sup></b>
			√	√	√	√	√	√	√	N/A	
6.	February 2, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W4 January 2021								
<b>Attendance List</b>	<b>RA</b>	<b>DR<sup>(1)</sup></b>	<b>AW<sup>(1)</sup></b>	<b>HS<sup>(1)</sup></b>	<b>FMV<sup>(1)</sup></b>	<b>EW</b>	<b>HW<sup>(1)</sup></b>	<b>MFR<sup>(1)</sup></b>	<b>BSW<sup>(1)</sup></b>	<b>BW<sup>(2)</sup></b>	
			√	√	√	√	√	√	√	N/A	